<u>Insurance Funds</u> - to account for self-insurance activities. Such costs are billed to the user departments and include depreciation on equipment.

Employee Benefits Fund - to account for the payment of sick and annual leave of terminated employees. Departments are billed for their estimated portion of the employees' severance amount.

<u>Clark County Investment Pool Fund</u> - to account for the costs associated with managing the County's investment portfolio. Such costs are billed to the funds participating in the investment pool and include depreciation on equipment.

Regional Justice Center Maintenance and Operations - to account for the costs associated with maintenance and operations of the Regional Justice Center. Such costs are billed to user departments and include depreciation on equipment.

<u>County Automotive and Central Services Fund</u> - to account for the costs of acquiring vehicles and for operating a maintenance facility for automotive equipment used by County departments. Such costs are billed to the user departments and include depreciation on machinery and equipment.

<u>Construction Management Fund</u> - to account for costs associated with the administration of land acquisition as well as the design and development of County facilities. Such costs are billed to user departments and include depreciation on equipment.

<u>Enterprise Resource Planning Fund</u> - to account for expenditures associated with the acquisition and implementation of an enterprise resource planning system including vendor costs, staff costs, and future hardware and software purchases.

	Self-Funded Group Insurance	Clark County Worker's Compensation	Employee Benefits	LVMPD Self-Funded Insurance	LVMPD Self- Funded Industrial Insurance
Assets					
Current assets					
Cash and cash equivalents					
In custody of the County Treasurer	\$ 81,927,600	\$ 54,894,784	\$ 10,531,570	\$ 15,152,014	\$ 62,924,219
In custody of other officials	-	-	-	10,000	-
Accounts receivable	327,182	759,218	-	13,410	979,065
Interest receivable	290,505	194,650	37,344	53,727	223,121
Due from other funds	5,375,858	7,355,111	-	16,477	-
Due from other governmental units	2,372,391	297,740	-	-	-
Inventories	-	-	-	-	-
Prepaid items and other current assets	<u> </u>	514,074			<u> </u>
Total current assets	90,293,536	64,015,577	10,568,914	15,245,628	64,126,405
Noncurrent assets					
Unearned charges and other assets	-	-	-	-	200,000
Capital assets					
Property and equipment	-	1,089,757	-	-	-
Accumulated depreciation	-	(675,759)	-	-	-
Total capital assets	-	413,998		-	-
Total noncurrent assets		413,998	-	_	200,000
Total assets	90,293,536	64,429,575	10,568,914	15,245,628	64,326,405
Liabilities					
Current liabilities					
Accounts payable	149,654	217,884	151,781	36,968	114,701
Accrued expenses	7,492	13,842	-	_	-
Due to other funds	· <u>-</u>	-	-	_	-
Current portion of long-term liabilities	13,414,545	13,171,974	-	7,812,847	14,606,329
Deposits and other current liabilities	517	-	-	· · · · · -	-
Total current liabilities	13,572,208	13,403,700	151,781	7,849,815	14,721,030
Noncurrent liabilities					
Compensated absences	-	37,279	-	_	_
Claims and judgements	-	46,649,019	-	5,394,260	44,139,503
Total noncurrent liabilities		46,686,298		5,394,260	44,139,503
Total liabilities	13,572,208	60,089,998	151,781	13,244,075	58,860,533
Net Position					
Net investment in capital assets	_	413,998	_	-	_
Unrestricted	76,721,328	3,925,579	10,417,133	2,001,553	5,465,872
Total net position	\$ 76,721,328	\$ 4,339,577	\$ 10,417,133	\$ 2,001,553	\$ 5,465,872

	CCDC Self- Funded Insurance	Funded Industrial		County Liability Insurance Pool	Clark County Investment Pool
Assets					
Current assets					
Cash and cash equivalents					
In custody of the County Treasurer	\$ 2,628,546	\$ 12,265,734	\$ 15,206,800	\$ 17,282,830	\$ 1,780,550
In custody of other officials	-	-	-	-	-
Accounts receivable	-	46,703	-	-	-
Interest receivable	9,320	43,493	53,921	61,283	6,278
Due from other funds	-	-	33,247	-	42,896
Due from other governmental units	-	-	-	-	-
Inventories	-	-	-	-	-
Prepaid items and other current assets	-	-	-	195,673	-
Total current assets	2,637,866	12,355,930	15,293,968	17,539,786	1,829,724
Noncurrent assets					
Unearned charges and other assets	-	-	-	-	-
Capital assets					
Property and equipment	-	-	-	-	-
Accumulated depreciation	-	_	_	-	_
Total capital assets					
Total noncurrent assets					
Total assets	2,637,866	12,355,930	15,293,968	17,539,786	1,829,724
Liabilities					
Current liabilities					
Accounts payable	_	24,539	21,524	_	386.835
Accrued expenses	_	-	55,192	_	36,597
Due to other funds	_	_	-	_	-
Current portion of long-term liabilities	820,823	2,344,482	604,795	1,779,243	112,966
Deposits and other current liabilities	-	-	8,164	2,657	-
Total current liabilities	820,823	2,369,021	689,675	1,781,900	536,398
Noncurrent liabilities					
Compensated absences	_	_	45,489	_	29,613
Claims and judgements	1,684,554	10,218,957	1,704,347	7,225,096	,
Total noncurrent liabilities	1,684,554	10,218,957	1,749,836	7,225,096	29,613
Total liabilities	2,505,377	12,587,978	2,439,511	9,006,996	566,011
Net Position					
Net investment in capital assets	-	-	-	-	-
Unrestricted	132,489	(232,048)	12,854,457	8,532,790	1,263,713
Total net position	\$ 132,489	\$ (232,048)	\$ 12,854,457	\$ 8,532,790	\$ 1,263,713

	Regional Justice Center Maintenance and Operations	Automotive and Central Services	Construction Management	Enterprise Resource Planning
Assets				
Current assets				
Cash and cash equivalents				
In custody of the County Treasurer	\$ 2,868,722	\$ 12,586,861	\$ 8,035,456	\$ 38,060,384
In custody of other officials	-	-	-	-
Accounts receivable	28,196	1,609	-	-
Interest receivable	10,172	44,632	28,493	134,957
Due from other funds	2,402,252	399,691	253,360	425,611
Due from other governmental units	10,104	24,745	-	-
Inventories	-	399,974	-	-
Prepaid items and other current assets	-	-	-	-
Total current assets	5,319,446	13,457,512	8,317,309	38,620,952
Noncurrent assets				
Unearned charges and other assets	-	-	-	-
Capital assets				
Property and equipment	1,468,791	5,610,690	135,094	12,986,175
Accumulated depreciation	(457,736)	(3,037,625)	(111,278)	(5,197,068)
Total capital assets	1,011,055	2,573,065	23,816	7,789,107
Total noncurrent assets	1,011,055	2,573,065	23,816	7,789,107
Total assets	6,330,501	16,030,577	8,341,125	46,410,059
Liabilities				
Current liabilities				
Accounts payable	269,361	534,334	99,461	955,573
Accrued expenses	205,809	188,771	194,203	990,341
Due to other funds	205,809	100,771	194,203	72,778
Current portion of long-term liabilities	369,757	551,265	466,014	2,911,467
Deposits and other current liabilities	20	82	2,520	1,000
Total current liabilities	845,284	1,274,452	762,812	4,931,159
Noncurrent liabilities	040,204	1,274,402	702,012	4,331,133
Compensated absences	31,993	179,276	298,810	1,945,063
Claims and judgements	51,555	173,270	230,010	1,343,003
Total noncurrent liabilities	31,993	179,276	298,810	1,945,063
Total liabilities	877.277	1.453.728	1,061,622	6,876,222
Total liabilities	077,277	1,433,720	1,001,022	0,870,222
Net Position				
Net investment in capital assets	1,011,055	2,573,065	23,816	7,789,107
Unrestricted	4,442,169	12,003,784	7,255,687	31,744,730
Total net position	\$ 5,453,224	\$ 14,576,849	\$ 7,279,503	\$ 39,533,837

	Totals				
	2020	2019			
Assets					
Current assets					
Cash and cash equivalents					
In custody of the County Treasurer	\$ 336,146,070	\$ 309,642,932			
In custody of other officials	10,000	4,102,000			
Accounts receivable	2,155,383	1,140,527			
Interest receivable	1,191,896	1,716,700			
Due from other funds	16,304,503	21,495,318			
Due from other governmental units	2,704,980	2,663,201			
Inventories	399,974	393,166			
Prepaid items and other current assets	709,747	712,224			
Total current assets	359,622,553	341,866,068			
Noncurrent assets					
Unearned charges and other assets	200,000	200,000			
Capital assets					
Property and equipment	21,290,507	19,656,062			
Accumulated depreciation	(9,479,466)	(9,100,221)			
Total capital assets	11,811,041	10,555,841			
Total noncurrent assets	12,011,041	10,755,841			
Total assets	371,633,594	352,621,909			
Liabilities					
Current liabilities					
Accounts payable	2,962,615	7,846,099			
Accrued expenses	1,692,247	1,527,735			
Due to other funds	73,729	226,818			
Current portion of long-term liabilities	58,966,507	65,721,335			
Deposits and other current liabilities	14,960	14,960			
Total current liabilities	63,710,058	75,336,947			
Noncurrent liabilities		70,000,017			
Compensated absences	2,567,523	1,879,394			
Claims and judgements	117,015,736	113,723,656			
Total noncurrent liabilities	119,583,259	115,603,050			
Total liabilities	183,293,317	190,939,997			
	.00,200,017	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Net Position					
Net investment in capital assets	11,811,041	6,757,470			
Unrestricted	176,529,236	154,924,442			
Total net position	\$ 188,340,277	\$ 161,681,912			

	Self-Funded Group Insurance	Clark County Worker's Compensation	Employee Benefits	LVMPD Self-Funded Insurance	LVMPD Self- Funded Industrial Insurance	
Operating Revenues						
Charges for services						
Insurance	\$ 107,090,761	\$ 14,979,825	\$ 778,811	\$ 8,900,000	\$ 15,488,482	
Parking fees	-	-	-	-	-	
Other	-	-	-	-	-	
Other operating revenues	13,470,567	2,850,882		464,110	617,443	
Total operating revenues	120,561,328	17,830,707	778,811	9,364,110	16,105,925	
Operating Expenses						
Salaries and wages	-	415,746	1,392,664	-	-	
Employee benefits	-	169,124	139,673	-	-	
Services and supplies	113,463,478	16,539,065	488,555	8,678,952	16,646,893	
Depreciation	-	45,070	-	-	-	
Total operating expenses	113,463,478	17,169,005	2,020,892	8,678,952	16,646,893	
Operating income (loss)	7,097,850	661,702	(1,242,081)	685,158	(540,968)	
Nonoperating Revenues (Expenses)						
Interest income	3,266,383	2,174,025	407,428	625,911	2,534,203	
Gain (loss) on sale or disposition of property and equipment	_	_	_	_	_	
Total nonoperating revenues (expenses)						
	3,266,383	2,174,025	407,428	625,911	2,534,203	
Income (loss) before transfers	10,364,233	2,835,727	(834,653)	1,311,069	1,993,235	
Transfers						
Transfers from other funds	_	_	1,000,000	_	_	
Transfers to other funds						
Change in net position	10,364,233	2,835,727	165,347	1,311,069	1,993,235	
Net Position						
Beginning of year	66,357,095	1,503,850	10,251,786	690,484	3,472,637	
End of year	\$ 76,721,328	\$ 4,339,577	\$ 10,417,133	\$ 2,001,553	\$ 5,465,872	

	CCDC Self- Funded Insurance		CCDC Self- Funded Industrial Insurance		County Liability		County Liability Insurance Pool		Clark County Investment Pool	
Operating Revenues										
Charges for services							_			
Insurance	\$	800,000	\$	4,530,495	\$	2,205,223	\$	6,323,395	\$	-
Parking fees		-		-		-		-		-
Other		-		-		-		-		2,128,166
Other operating revenues		1,841		79,678		5,072		36,927		
Total operating revenues		801,841		4,610,173		2,210,295		6,360,322		2,128,166
Operating Expenses										
Salaries and wages		-		-		988,102		-		694,098
Employee benefits		-		_		465,311		-		310,455
Services and supplies		685,081		2,802,165		2,161,233		7,727,798		1,156,505
Depreciation		· -		-		-		-		_
Total operating expenses		685,081		2,802,165		3,614,646		7,727,798		2,161,058
Operating income (loss)		116,760		1,808,008		(1,404,351)	_	(1,367,476)		(32,892)
Nonoperating Revenues (Expenses)										
Interest income		98,049		466,772		598,513		637,975		74,819
Gain (loss) on sale or disposition of property		•		•		,		•		•
and equipment		_		_		_		_		_
Total nonoperating revenues (expenses)										
, ,		98,049		466,772		598,513		637,975		74,819
Income (loss) before transfers		214,809		2,274,780		(805,838)		(729,501)		41,927
Transfers										
Transfers from other funds		_		_		_		_		_
Transfers to other funds		_		_		_		_		_
Change in net position		214,809		2,274,780		(805,838)		(729,501)	_	41,927
		,000		_,_, .,,		(000,000)		(, 20,001)		,02,
Net Position Beginning of year		(82,320)		(2,506,828)		13,660,295		9,262,291		1,221,786
End of year	\$	132,489	\$	(232,048)	\$	12,854,457	\$	8,532,790	\$	1,263,713

	Regional Justice Center Maintenance and Operations	Automotive and Central Services	Construction Management	Enterprise Resource Planning
Operating Revenues				
Charges for services				
Insurance	\$ -	\$ -	\$ -	\$ -
Parking fees	138,839	-	-	<u>-</u>
Other	9,586,433	13,778,394	3,997,623	70,798,461
Other operating revenues	1,237,165	91,142	77	431,950
Total operating revenues	10,962,437	13,869,536	3,997,700	71,230,411
Operating Expenses				
Salaries and wages	3,842,700	3,653,455	3,821,650	18,842,344
Employee benefits	1,734,882	1,602,066	1,534,708	7,621,227
Services and supplies	5,031,085	8,786,750	1,493,416	38,852,751
Depreciation	140,363	269,378	8,899	214,864
Total operating expenses	10,749,030	14,311,649	6,858,673	65,531,186
Operating income (loss)	213,407	(442,113)	(2,860,973)	5,699,225
Nonoperating Revenues (Expenses)				
Interest income	106,561	483,359	253,517	1,523,149
Gain (loss) on sale or disposition of property and equipment		8,659		(42,214)
Total nonoperating revenues (expenses)		0,039		(42,214)
Total honoperating revenues (expenses)	106,561	492,018	253,517	1,480,935
Income (loss) before transfers	319,968	49,905	(2,607,456)	7,180,160
Transfers				
Transfers from other funds	_	_	4,050,000	_
Transfers to other funds		<u>-</u>	-	
Change in net position	319,968	49,905	1,442,544	7,180,160
Net Position				
Beginning of year	5,133,256	14,526,944	5,836,959	32,353,677
End of year	\$ 5,453,224	\$ 14,576,849	\$ 7,279,503	\$ 39,533,837

	Totals			
	2020	2019		
Operating Revenues				
Charges for services				
Insurance	\$ 161,096,992	\$ 156,678,712		
Parking fees	138,839	155,596		
Other	100,289,077	96,102,658		
Other operating revenues	19,286,854	14,004,294		
Total operating revenues	280,811,762	266,941,260		
Operating Expenses				
Salaries and wages	33,650,759	31,852,371		
Employee benefits	13,577,446	12,754,817		
Services and supplies	224,513,727	246,438,940		
Depreciation	678,574	559,301		
Total operating expenses	272,420,506	291,605,429		
Operating income (loss)	8,391,256	(24,664,169)		
Nonoperating Revenues (Expenses)				
Interest income	13,250,664	12,656,279		
Gain (loss) on sale or disposition of property	-,,	, ,		
and equipment	(33,555)	(8,233)		
Total nonoperating revenues (expenses)				
	13,217,109	12,648,046		
Income (loss) before transfers	21,608,365	(12,016,123)		
Transfers				
Transfers from other funds	5,050,000	10,550,000		
Transfers to other funds	-	(2,534,850)		
Change in net position	26,658,365	(4,000,973)		
Net Position		,		
Beginning of year	161,681,912	165,682,885		
End of year	\$ 188,340,277	\$ 161,681,912		
•				

	Self-Funded Group Insurance	Clark County Workers' Compensation	Employee Benefits	LVMPD Self- Funded Insurance	LVMPD Self- Funded Industrial Insurance
Cash Flows From Operating Activities: Cash received from customers	\$ 103,449,281	\$ 15,006,152	\$ 824,472	\$ 11,842,676	\$ 21,637,727
Cash paid for employees and benefits	\$ 103,443,201 -	(594,231)	(1,532,337)	ψ 11,042,070 -	φ 21,037,727 -
Cash paid for services and supplies	(113,131,211)	(16,863,784)	(492,799)	(8,651,378)	(16,605,551)
Other operating receipts	9,445,567	1,148,092		564,984	337,552
Net cash provided (used) by operating activities	(236,363)	(1,303,771)	(1,200,664)	3,756,282	5,369,728
Cash Flows From Noncapital Financing Activities:					
Transfers from other funds	-	-	1,000,000	-	-
Transfers to other funds					
Net cash provided (used) by noncapital financing activities			1,000,000		
Cash Flows From Capital and Related Financing Activi	ties:				
Acquisition, construction, or improvement of					
capital assets	-	(24,550)	-	-	-
Proceeds from the sale of capital assets					
Net cash provided (used) by capital and related financing activities		(24,550)			
Cash Flows From Investing Activities:					
Interest income	3,412,491	2,278,464	427,219	631,863	2,593,120
Net cash provided (used) by investing activities	3,412,491	2,278,464	427,219	631,863	2,593,120
Net increase (decrease) in cash and cash equivalents	3,176,128	950,143	226,555	4,388,145	7,962,848
equivalents	0,170,120	300,140		4,000,140	7,302,040
Cash and Cash Equivalents:					
Beginning of year	78,751,472	53,944,641	10,305,015	10,773,869	54,961,371
End of year	\$ 81,927,600	\$ 54,894,784	\$ 10,531,570	\$ 15,162,014	\$ 62,924,219
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:					
Operating income (loss)	\$ 7,097,850	\$ 661,702	\$ (1,242,081)	\$ 685,158	\$ (540,968)
Adjustments to reconcile operating			,		, , ,
income (loss) to net cash provided					
(used) by operating activities: Depreciation	_	45.070	_	_	_
(Increase) decrease in:	_	45,070	_	_	_
Accounts receivable	(315,551)	(230,974)	45,661	19,721	(504,482)
Due from other funds	(3,220,531)	(1,153,205)	-	3,032,379	6,373,836
Due from other governmental units	(99,608)	(297,740)	-	-	-
Inventory Prepaid expense	-	(3,728)	-	-	-
Increase (decrease) in:	-	(3,728)	-	-	-
Accounts payable	16,819	(131,689)	(4,244)	(2,389)	(2,279)
Accrued payroll and benefits	(5,790)	(7,280)	- · · · · ·	-	<u>-</u>
Due to other funds	-	-	-	(8,280)	_
Current portion of long-term liabilities	(3,709,552)	(913,889)	-	(639,668)	74,308
Deposits and other current liabilities Compensated absences	-	- 22,467	-	-	-
Claims and judgements	-	705,495	-	669,361	(30,687)
Net cash provided (used) by operating					
activities	\$ (236,363)	\$ (1,303,771)	\$ (1,200,664)	\$ 3,756,282	\$ 5,369,728

	CCDC Self- Funded Insurance	CCDC Self- Funded Industrial Insurance	County Liability Insurance	County Liability Insurance Pool	Clark County Investment Pool
Cash Flows From Operating Activities: Cash received from customers	\$ 800,000	\$ 4,982,333	\$ 2,205,223	\$ 6,323,898	\$ 2,128,166
Cash paid for employees and benefits	φ 000,000 -	Ψ 4,302,300	(1,434,552)	ψ 0,020,030 -	(1,004,953)
Cash paid for services and supplies	(653,337)	(2,813,469)	(2,081,180)	(7,269,677)	(1,093,792)
Other operating receipts	1,841	32,975	5,072	36,927	<u> </u>
Net cash provided (used) by operating activities	148,504	2,201,839	(1,305,437)	(908,852)	29,421
Cash Flows From Noncapital Financing Activities:					
Transfers from other funds	-	-	-	-	-
Transfers to other funds					
Net cash provided (used) by noncapital financing activities					
Cash Flows From Capital and Related Financing Activit	ies:				
Acquisition, construction, or improvement of					
capital assets	-	-	-	-	-
Proceeds from the sale of capital assets					
Net cash provided (used) by capital and related financing activities					
Cash Flows From Investing Activities:					
Interest income	101,914	476,435	632,634	673,817	77,763
Net cash provided (used) by investing activities	101,914	476,435	632,634	673,817	77,763
Net increase (decrease) in cash and cash					
equivalents	250,418	2,678,274	(672,803)	(235,035)	107,184
Cash and Cash Equivalents:					
Beginning of year	2,378,128	9,587,460	15,879,603	17,517,865	1,673,366
End of year	\$ 2,628,546	\$ 12,265,734	\$ 15,206,800	\$ 17,282,830	\$ 1,780,550
Reconciliation of Operating Income (Loss) to					
Net Cash Provided (Used) by Operating Activities: Operating income (loss)	\$ 116,760	\$ 1,808,008	\$ (1,404,351)	\$ (1,367,476)	\$ (32,892)
Adjustments to reconcile operating income (loss) to net cash provided	Ψ 110,700	Ψ 1,000,000	ψ (1,404,551)	ψ (1,507,470)	ψ (32,032)
(used) by operating activities: Depreciation	-	-	-	-	-
(Increase) decrease in: Accounts receivable	_	(46,703)	_	503	16,570
Due from other funds	-	451,838	(33,247)	-	(40,778)
Due from other governmental units	-	-	-	-	-
Inventory	-	-	-	-	-
Prepaid expense	-	-	-	6,205	-
Increase (decrease) in:					
Accounts payable	(43)	5,049	(26,074)	-	44,025
Accrued payroll and benefits Due to other funds	-	-	10,597	-	6,512
Current portion of long-term liabilities	(190,653)	(1,098,683)	- (244,574)	- 155,498	33,027
Deposits and other current liabilities	(130,000)	(1,030,003)	(277,074)	100,400	-
Compensated absences	-	-	45,489	-	2,957
Claims and judgements	222,440	1,082,330	346,723	296,418	<u> </u>
Net cash provided (used) by operating activities	\$ 148,504	\$ 2,201,839	\$ (1,305,437)	\$ (908,852)	\$ 29,421

	1	Regional					Enternice
	M	stice Center laintenance d Operations		itomotive and		Construction lanagement	Enterprise Resource Planning
Cash Flows From Operating Activities:							
Cash received from customers	\$	9,622,672	\$	13,938,969	\$	3,719,548	\$ 71,191,027
Cash paid for employees and benefits		(5,583,133)		(5,329,333)		(5,249,222)	(26,410,140)
Cash paid for services and supplies		(5,098,211)		(9,194,961)		(1,580,107)	(39,367,606)
Other operating receipts		1,584,812		91,142	_	77	 431,950
Net cash provided (used) by operating activities		526,140		(494,183)		(3,109,704)	 5,845,231
Cash Flows From Noncapital Financing Activities:							
Transfers from other funds		-		-		4,050,000	-
Transfers to other funds		-					-
Net cash provided (used) by noncapital financing activities						4,050,000	
Cash Flows From Capital and Related Financing Activit	ies:						
Acquisition, construction, or improvement of							
capital assets		(464,509)		(338,088)		(20,841)	(4,893,173)
Proceeds from the sale of capital assets				8,659	_		
Net cash provided (used) by capital and related financing activities		(464,509)		(329,429)		(20,841)	(4,893,173)
illiancing activities		(404,309)		(329,429)	_	(20,041)	 (4,893,173)
Cash Flows From Investing Activities:							
Interest income		111,335		510,250		263,019	1,585,145
						,	
Net cash provided (used) by investing activities		111,335		510,250		263,019	 1,585,145
Net increase (decrease) in cash and cash							
equivalents		172,966		(313,362)		1,182,474	 2,537,203
Cash and Cash Equivalents:		0.005.750		10 000 000		0.050.000	05 500 404
Beginning of year		2,695,756	-	12,900,223		6,852,982	 35,523,181
End of year	\$	2,868,722	\$	12,586,861	\$	8,035,456	\$ 38,060,384
Reconciliation of Operating Income (Loss) to							
Net Cash Provided (Used) by Operating Activities:							
Operating income (loss)	\$	213,407	\$	(442,113)	\$	(2,860,973)	\$ 5,699,225
Adjustments to reconcile operating							
income (loss) to net cash provided							
(used) by operating activities:							
Depreciation		140,363		269,378		8,899	214,864
(Increase) decrease in:		(0.000)		(040)			0.040
Accounts receivable Due from other funds		(2,600) (102,252)		(319) 20,434		(121 600)	3,318
Due from other governmental units		347,647		7,922		(131,688)	(5,971)
Inventory		547,047		(6,808)		_	_
Prepaid expense		_		-		_	_
Increase (decrease) in:							
Accounts payable		(15,069)		(400,259)		(87,305)	(514,854)
Accrued payroll and benefits		19,529		11,430		20,059	109,455
Due to other funds		(52,057)		(1,144)		(164,386)	72,778
Current portion of long-term liabilities		(54,821)		15,129		19,206	(200,156)
Deposits and other current liabilities		21 002		- 22 167		- 06 404	466 570
Compensated absences Claims and judgements		31,993		32,167		86,484	466,572
Net cash provided (used) by operating		<u>-</u> _				<u>-</u>	 -
activities	\$	526,140	\$	(494,183)	\$	(3,109,704)	\$ 5,845,231

	Total			
		2020		2019
Cash Flows From Operating Activities:		007.070.444		044 454 440
Cash received from customers	\$	267,672,144	\$	241,451,148
Cash paid for employees and benefits		(47,137,901)		(44,404,962)
Cash paid for services and supplies		(224,897,063)		(221,462,639)
Other operating receipts		13,680,991		12,553,364
Net cash provided (used) by operating activities		9,318,171		(11,863,089)
Cash Flows From Noncapital Financing Activities:				
Transfers from other funds Transfers to other funds		5,050,000		10,550,000 (2,534,850)
Net cash provided (used) by noncapital financing activities		5,050,000		8,015,150
Cash Flows From Capital and Related Financing Activity	ies:			
Acquisition, construction, or improvement of				()
capital assets		(5,741,161)		(3,116,514)
Proceeds from the sale of capital assets		8,659		
Net cash provided (used) by capital and related		(F 700 F00)		(0.440.544)
financing activities		(5,732,502)		(3,116,514)
Cash Flows From Investing Activities:		12.775.400		11 024 402
Interest income		13,775,469	_	11,934,462
Net cash provided (used) by investing activities		13,775,469		11,934,462
Net increase (decrease) in cash and cash equivalents		22,411,138		4,970,009
Cash and Cash Equivalents:				
Beginning of year		313,744,932	_	308,774,923
End of year	\$	336,156,070	\$	313,744,932
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: Operating income (loss) Adjustments to reconcile operating	\$	8,391,256	\$	(24,664,169)
income (loss) to net cash provided (used) by operating activities: Depreciation		678,574		559,301
(Increase) decrease in:		070,374		333,301
Accounts receivable		(1,014,856)		813,632
Due from other funds		5,190,815		(12,143,051)
Due from other governmental units		(41,779)		(1,634,776)
Inventory		(6,808)		106,111
Prepaid expense		2,477		(33,804)
Increase (decrease) in:				
Accounts payable		(1,118,312)		(1,454,964)
Accrued payroll and benefits		164,512		(23,933)
Due to other funds		(153,089)		226,818
Current portion of long-term liabilities		(6,754,828)		9,596,144
Deposits and other current liabilities		-		3,657
Compensated absences		688,129		631,996
Claims and judgements		3,292,080		16,153,949
Net cash provided (used) by operating activities	\$	9,318,171	\$	(11,863,089)

				2020				2019
Self-Funded Group Insurance	F	inal Budget		Actual		Variance		Actual
Operating revenues								
Charges for services						/= == / oo /\		
Insurance	\$	112,662,592	\$	107,090,761	\$	(5,571,831)	\$	103,584,300
Other operating revenues		3,382,010		13,470,567		10,088,557		8,279,502
Total operating revenues		116,044,602		120,561,328		4,516,726		111,863,802
Operating expenses		110 010 050		110 100 170		(0.547.070)		110,000,100
Services and supplies		116,010,850		113,463,478		(2,547,372)		116,993,480
Operating income (loss)		33,752		7,097,850		7,064,098		(5,129,678)
Nonoperating revenues (expenses)		400 577		0.000.000		0.775.000		0.000.705
Interest income		490,577		3,266,383		2,775,806		3,269,795
0	\$	524,329	\$	10,364,233	\$	9,839,904	\$	(1.050.002)
Change in net position	<u> </u>	524,329	Φ	10,304,233	Φ	9,639,904	- P	(1,859,883)
	_			2020				2019
Clark County Worker's Compensation	ŀ	inal Budget		Actual		Variance		Actual
Operating revenues								
Charges for services	•	14 000 700	Φ.	44.070.005	Φ.	0.40,005	Φ.	14 104 507
Insurance	\$	14,639,760	\$	14,979,825	\$	340,065	\$	14,184,567
Other operating revenues		213,982		2,850,882		2,636,900		2,012,124
Total operating revenues		14,853,742		17,830,707		2,976,965		16,196,691
Operating expenses		407.000		415 740		(01.454)		450,000
Salaries and wages		497,200		415,746		(81,454)		456,696
Employee benefits		222,554		169,124		(53,430)		184,233
Services and supplies		22,895,045		16,539,065 45,070		(6,355,980)		31,908,210
Depreciation		42,616 23,657,415		17,169,005		2,454 (6,488,410)		42,615 32,591,754
Total operating expenses		(8,803,673)		661,702		9,465,375		(16,395,063)
Operating income (loss)	-	(0,003,073)		001,702		9,400,370		(10,393,003)
Nonoperating revenues (expenses) Interest income		337,448		2,174,025		1,836,577		2,263,108
Income (loss) before transfers		(8,466,225)		2,835,727		11,301,952		(14,131,955)
Transfers to other funds		(45,850)		2,033,727		45,850		(45,850)
Transfers to other funds		(43,630)				43,030		(43,630)
Change in net position	\$	(8,512,075)	\$	2,835,727	\$	11,347,802	\$	(14,177,805)
				2020				2019
Employee Benefits	F	inal Budget		Actual		Variance		Actual
Operating revenues								
Charges for services	_							
Insurance	\$	1,185,000	\$	778,811	\$	(406,189)	\$	1,139,002
Operating expenses								
Salaries and wages		3,000,000		1,392,664		(1,607,336)		330,376
Employee benefits		100,000		139,673		39,673		22,871
Services and supplies		1,659,500		488,555		(1,170,945)		633,137
Total operating expenses		4,759,500		2,020,892		(2,738,608)		986,384
Operating income (loss)		(3,574,500)		(1,242,081)		2,332,419		152,618
Nonoperating revenues (expenses)								
Interest income		52,173		407,428		355,255		364,642
Income (loss) before transfers		(3,522,327)		(834,653)		2,687,674		517,260
Transfers from other funds		1,500,000		1,000,000		(500,000)		1,500,000
Change in net position	\$	(2,022,327)	\$	165,347	\$	2,187,674	\$	2,017,260

Change in net position

LVMPD Self-Funded Insurance	Fi	inal Budget		2020 Actual	Variance		2019 Actual
Operating revenues							•
Charges for services							
Insurance	\$	8,900,000	\$	8,900,000	\$ -	\$	9,342,676
Other operating revenues		250,000 9,150,000		464,110 9.364,110	 214,110 214,110		432,845 9,775,521
Total operating revenues Operating expenses		9,150,000	-	9,304,110	 214,110		9,775,521
Services and supplies		9,063,260		8,678,952	(384,308)		10,116,743
Operating income (loss)		86,740		685,158	 598,418		(341,222)
Nonoperating revenues (expenses)			-		 	-	(011,===/
Interest income		150,000		625,911	 475,911		502,797
Change in net position	\$	236,740	\$	1,311,069	\$ 1,074,329	\$	161,575
LVMPD Self-Funded Industrial Insurance	Fi	inal Budget		2020 Actual	Variance		2019 Actual
Operating revenues							
Charges for services							
Insurance	\$	15,488,482	\$	15,488,482	\$ -	\$	16,554,812
Other operating revenues		500,000		617,443	 117,443		582,696
Total operating revenues		15,988,482		16,105,925	 117,443		17,137,508
Operating expenses					(0.4.4.000)		
Services and supplies		16,858,192		16,646,893	 (211,299)		18,742,862
Operating income (loss)		(869,710)		(540,968)	 328,742		(1,605,354)
Nonoperating revenues (expenses) Interest income		800,000		2,534,203	 1,734,203		2,185,261
Change in net position	\$	(69,710)	\$	1,993,235	\$ 2,062,945	\$	579,907
		-	-				
CCDC Self-Funded Insurance	Fi	inal Budget		2020 Actual	Variance		2019 Actual
Operating revenues							
Charges for services							
Insurance	\$	800,000	\$	800,000	\$ -	\$	1,950,000
Other operating revenues		800.000		1,841	 1,841		1 050 000
Total operating revenues		800,000	-	801,841	 1,841		1,950,000
Operating expenses Services and supplies		831,000		685,081	(145,919)		2,168,203
Operating income (loss)		(31,000)		116,760	 147.760		(218,203)
Nonoperating revenues (expenses)		(01,000)		110,700	 177,700		(210,200)
Interest income		8,765		98,049	 89,284		59,599
		<u> </u>					

(22,235)

214,809

(158,604)

237,044

				2020				2019
CCDC Self-Funded Industrial Insurance	Fi	nal Budget		Actual		Variance		Actual
Operating revenues								
Charges for services								
Insurance	\$	2,770,309	\$	4,530,495	\$	1,760,186	\$	1,900,000
Other operating revenues		-		79,678		79,678		-
Total operating revenues		2,770,309		4,610,173	-	1,839,864		1,900,000
Operating expenses	-							
Services and supplies		2,946,300		2,802,165		(144,135)		6,203,384
Operating income (loss)		(175,991)		1,808,008		1,983,999		(4,303,384)
Nonoperating revenues (expenses)								,
Interest income		98,711		466,772		368,061		430,269
Change in net position	\$	(77,280)	\$	2,274,780	\$	2,352,060	\$	(3,873,115)
	F	and Design		2020		Madana		2019
County Liability Insurance	Fi	nal Budget		Actual		Variance		Actual
Operating revenues								
Charges for services	Φ.	1 202 722	¢.	2 205 222	Φ.	001 400	ф	0.110.010
Insurance	\$	1,283,730	\$	2,205,223	\$	921,493	\$	2,110,210
Other operating revenues		1 000 700		5,072		5,072		34,635
Total operating revenues		1,283,730		2,210,295		926,565		2,144,845
Operating expenses		1 000 000		000 100		(44.740)		010 222
Salaries and wages		1,029,820		988,102		(41,718)		919,333
Employee benefits		463,469		465,311		1,842		400,098
Services and supplies		3,029,900	-	2,161,233		(868,667)		975,030
Total operating expenses		4,523,189	-	3,614,646		(908,543)		2,294,461
Operating income (loss)		(3,239,459)	-	(1,404,351)		1,835,108		(149,616)
Nonoperating revenues (expenses)		00.050		E00 E10		E07 E62		640 104
Interest income		90,950	-	598,513	-	507,563		640,104
Income (loss) before transfers		(3,148,509)		(805,838)		2,342,671		490,488
Transfers to other funds		(91,700)				91,700		(85,150)
Change in net position	\$	(3,240,209)	\$	(805,838)	\$	2,434,371	\$	405,338
				2020				2019
County Liability Insurance Pool	Fi	nal Budget		Actual		Variance		Actual
Operating revenues								
Charges for services	_		_					
Insurance	\$	4,185,870	\$	6,323,395	\$	2,137,525	\$	5,913,145
Other operating revenues				36,927		36,927		291,287
Total operating revenues		4,185,870		6,360,322		2,174,452		6,204,432
Operating expenses								
Services and supplies		9,195,000		7,727,798		(1,467,202)		4,964,046
Operating income (loss)		(5,009,130)		(1,367,476)		3,641,654		1,240,386
Nonoperating revenues (expenses)		76 905		627.075		E61 170		604 640
Interest income		76,805	-	637,975		561,170		624,648
Change in net position	\$	(4,932,325)	\$	(729,501)	\$	4,202,824	\$	1,865,034

		2020		2019
Clark County Investment Pool	Final Budget	2020 Actual	Variance	2019 Actual
Operating revenues				
Charges for services				
Other	\$ 2,520,000	\$ 2,128,166	\$ (391,834)	\$ 1,946,569
Operating expenses				
Salaries and wages	757,404	694,098	(63,306)	559,610
Employee benefits	354,676	310,455	(44,221)	262,331
Services and supplies	1,764,488	1,156,505	(607,983)	1,137,335
Total operating expenses	2,876,568	2,161,058	(715,510)	1,959,276
Operating income (loss)	(356,568)	(32,892)	323,676	(12,707)
Nonoperating revenues (expenses)	40.000	=	24.242	
Interest income	10,000	74,819	64,819	66,312
Income (loss) before transfers	(346,568)	41,927	388,495	53,605
Transfers from other funds	1,000,000	-	(1,000,000)	(50.400)
Transfers to other funds	(1,072,050)	<u> </u>	1,072,050	(52,400)
Change in net position	\$ (418,618)	\$ 41,927	\$ 460,545	\$ 1,205
Desired hadis Control Maintenance and Control	Final Budget	2020 Actual	Variance	2019 Actual
Regional Justice Center Maintenance and Operations Operating revenues	Filial Budget	Actual	variance	Actual
Charges for services				
Parking fees	\$ 200,000	\$ 138,839	\$ (61,161)	\$ 155,596
Other	9,600,000	9,586,433	(13,567)	9,200,000
Other operating revenues	1,640,000	1,237,165	(402,835)	1,863,063
Total operating revenues	11,440,000	10,962,437	(477,563)	11,218,659
Operating expenses	11,110,000	10,002,107	(177,000)	11,210,000
Salaries and wages	3,980,425	3,842,700	(137,725)	3,740,245
Employee benefits	2,140,906	1,734,882	(406,024)	1,679,795
Services and supplies	5,867,337	5,031,085	(836,252)	4,922,299
Depreciation	51,340	140,363	89,023	61,277
Total operating expenses	12,040,008	10,749,030	(1,290,978)	10,403,616
Operating income (loss)	(600,008)	213,407	813,415	815,043
Nonoperating revenues (expenses)	(***)			
Interest income	44,551	106,561	62,010	138,068
Income (loss) before transfers	(555,457)	319,968	875,425	953,111
Transfers to other funds	(445,400)	-	445,400	(425,750)
Change in not position	\$ (1,000,857)	\$ 319,968	\$ 1,320,825	\$ 527,361
Change in net position	Ψ (1,000,037)		Ψ 1,520,025	
Automotive and Central Services	Final Budget	2020 Actual	Variance	2019 Actual
Operating revenues	Tillal Budget	Actual	variance	Actual
Charges for services				
Other	\$ 14,400,000	\$ 13,778,394	\$ (621,606)	\$ 15,491,707
Other operating revenues	2,500	91,142	88,642	20,824
Total operating revenues	14,402,500	13,869,536	(532,964)	15,512,531
Operating expenses	14,402,000	10,000,000	(002,004)	10,012,001
Salaries and wages	3,879,575	3,653,455	(226,120)	3,708,028
Employee benefits	1,688,911	1,602,066	(86,845)	1,620,983
Services and supplies	13,458,517	8,786,750	(4,671,767)	10,099,732
Depreciation	288,520	269,378	(19,142)	362,985
Total operating expenses	19,315,523	14,311,649	(5,003,874)	15,791,728
Operating income (loss)	(4,913,023)	(442,113)	4,470,910	(279,197)
Nonoperating revenues (expenses)	(1,010,020)	(112,110)	1,170,010	(270,107)
Interest income	74,375	483,359	408,984	515,851
Gain (loss) on sale or disposition of property and	71,070	100,000	100,001	010,001
equipment		0.650	0.650	
• •	74,375	8,659 492.018	8,659 417,643	515,851
Total nonoperating revenues (expenses)	(4,838,648)	492,018	4,888,553	236,654
Income (loss) before transfers Transfers to other funds	(347,150)	49,905	4,000,553 347,150	(334,050)
	<u></u>			
Change in net position	\$ (5,185,798)	\$ 49,905	\$ 5,235,703	\$ (97,396)

Construction Management	F	inal Budget		2020 Actual		Variance		2019 Actual
Operating revenues		<u> </u>						
Charges for services								
Other	\$	4,000,000	\$	3,997,623	\$	(2,377)	\$	4,574,095
Other operating revenues		-		77		77		67,887
Total operating revenues		4,000,000		3,997,700		(2,300)		4,641,982
Operating expenses								
Salaries and wages		4,077,157		3,821,650		(255,507)		3,439,484
Employee benefits		1,733,998		1,534,708		(199,290)		1,309,734
Services and supplies		1,929,159		1,493,416		(435,743)		1,141,305
Depreciation		4,731		8,899		4,168		11,352
Total operating expenses		7,745,045		6,858,673		(886,372)		5,901,875
Operating income (loss)		(3,745,045)		(2,860,973)		884,072		(1,259,893)
Nonoperating revenues (expenses)								, , , , , , , , , , , , , , , , , , , ,
Interest income		20,038		253,517		233,479		184,306
Income (loss) before transfers		(3,725,007)		(2,607,456)		1,117,551		(1,075,587)
Transfers from other funds		4,050,000		4,050,000		-		4,050,000
Transfers to other funds		(314,400)		-		314,400		(288,200)
Transfer to suite families		(011,100)				,		(===,===)
Change in net position	\$	10,593	\$	1,442,544	\$	1,431,951	\$	2,686,213
				2020				2019
Enterprise Resource Planning	F	inal Budget		Actual		Variance		Actual
Operating revenues		U						
Charges for services								
Other	\$	71,542,048	\$	70,798,461	\$	(743,587)	\$	64,890,287
Other operating revenues	*	387,000	*	431,950	*	44,950	•	419,431
Total operating revenues		71,929,048		71,230,411		(698,637)		65,309,718
Operating expenses		7.1,020,0.0		7 1,200,111		(000,007)		00,000,7.0
Salaries and wages		20,793,023		18,842,344		(1,950,679)		18,698,599
Employee benefits		8,843,947		7,621,227		(1,222,720)		7,274,772
Services and supplies		47,506,902		38,852,751		(8,654,151)		36,433,174
Depreciation		588,754		214,864		(373,890)		81,072
Total operating expenses		77,732,626		65.531.186		(12,201,440)		62,487,617
Operating income (loss)		(5,803,578)		5,699,225		11,502,803		2,822,101
Nonoperating revenues (expenses)		(3,003,370)		3,033,223		11,302,003		2,022,101
Interest income		216,673		1,523,149		1,306,476		1,411,519
		210,073		1,525,149		1,300,470		1,411,519
Gain (loss) on sale or disposition of property and								
equipment		-		(42,214)		(42,214)		(8,233)
Total nonoperating revenues (expenses)		216,673		1,480,935		1,264,262		1,403,286
Income (loss) before transfers		(5,586,905)		7,180,160		12,767,065		4,225,387
Transfers from other funds		-		-		-		5,000,000
Transfers to other funds		(1,499,950)				1,499,950		(1,303,450)
Change in net position	\$	(7,086,855)	\$	7,180,160	\$	14,267,015	\$	7,921,937

Self-Funded Group Insurance	F	Final Budget		2020 Actual		Variance	2019 Actual
Cash flows from operating activities Cash received from customers Cash paid for services and supplies Other operating receipts Net cash provided (used) by	\$	112,662,592 (116,010,850) 3,382,010	\$	103,449,281 (113,131,211) 9,445,567	\$	(9,213,311) 2,879,639 6,063,557	\$ 104,160,338 (114,277,015) 8,279,502
operating activities		33,752		(236,363)		(270,115)	 (1,837,175)
Cash flows from investing activities Interest income		490,577		3,412,491		2,921,914	 3,086,269
Net increase (decrease) in cash and cash equivalents		524,329		3,176,128		2,651,799	1,249,094
Cash and cash equivalents Beginning of year		80,872,448		78,751,472		(2,120,976)	 77,502,378
End of year	\$	81,396,777	\$	81,927,600	\$	530,823	\$ 78,751,472
				2020			2019
Clark County Worker's Compensation Cash flows from operating activities	F	Final Budget		Actual		Variance	Actual
Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts	\$	14,639,760 (719,754) (22,895,045) 213,982	\$	15,006,152 (594,231) (16,863,784) 1,148,092	\$	366,392 125,523 6,031,261 934,110	 \$14,055,394 (645,605) (16,698,676) 693,855
Net cash provided (used) by operating activities		(8,761,057)		(1,303,771)		7,457,286	 (2,595,032)
Cash flows from capital and related financing activities Acquisition, construction, or improvement of capital assets Cash flows from noncapital financing activities		(27,000)		(24,550)		2,450	
Transfers to other funds		(45,850)		-		45,850	 (45,850)
Cash flows from investing activities Interest income		337,448		2,278,464		1,941,016	 2,141,808
Net increase (decrease) in cash and cash equivalents		(8,496,459)		950,143		9,446,602	(499,074)
Cash and cash equivalents Beginning of year		51,085,433		53,944,641		2,859,208	 54,443,715
End of year	\$	42,588,974	\$	54,894,784	\$	12,305,810	\$ 53,944,641
Employee Benefits	ı	Final Budget		2020 Actual		Variance	2019 Actual
Cash flows from operating activities			_		_		
Cash received from customers Cash paid for employees and benefits	\$	1,185,000 (3,100,000)	\$	824,472 (1,532,337)	\$	(360,528) 1,567,663	\$1,137,540 (353,275)
Cash paid for services and supplies		(1,659,500)		(492,799)		1,166,701	 (607,973)
Net cash provided (used) by operating activities		(3,574,500)		(1,200,664)		2,373,836	 176,292
Cash flows from noncapital financing activities Transfers from other funds		1,500,000		1,000,000		(500,000)	1,500,000
Cash flows from investing activities Interest income		52,173		427,219		375,046	 334,591
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents		(2,022,327)		226,555		2,248,882	2,010,883
Beginning of year		10,021,912		10,305,015		283,103	 8,294,132
End of year	\$	7,999,585	\$	10,531,570	\$	2,531,985	\$ 10,305,015

LVMPD Self-Funded Insurance Final Budget Actual Variance Cash flows from operating activities 	(9,385,084) 335,215 (2,682,800) 485,443 (2,197,357)
Cash flows from operating activities \$ 8,900,000 \$ 11,842,676 \$ 2,942,676	(9,385,084) 335,215 (2,682,800) 485,443 (2,197,357)
Cash received from customers \$ 8,900,000 \$ 11,842,676 \$ 2,942,676 \$ (9,063,260) \$ (8,651,378) \$ 411,882 \$ (9,063,260) \$ (8,651,378) \$ 411,882 \$ (9,063,260) \$ (9,0	(9,385,084) 335,215 (2,682,800) 485,443 (2,197,357)
Other operating receipts 250,000 564,984 314,984 Net cash provided (used) by operating activities 86,740 3,756,282 3,669,542 Cash flows from investing activities Interest income 150,000 631,863 481,863	(2,682,800) 485,443 (2,197,357)
Net cash provided (used) by operating activities 86,740 3,756,282 3,669,542 Cash flows from investing activities Interest income 150,000 631,863 481,863	(2,682,800) 485,443 (2,197,357)
operating activities 86,740 3,756,282 3,669,542 Cash flows from investing activities Interest income 150,000 631,863 481,863	485,443 (2,197,357)
Cash flows from investing activities Interest income 150,000 631,863 481,863	485,443 (2,197,357)
Interest income 150,000 631,863 481,863	(2,197,357)
	(2,197,357)
	,
Net increase (decrease) in cash and cash equivalents 236,740 4,388,145 4,151,405	, ,
Cash and cash equivalents	10.0=1.5==
Beginning of year 10,742,529 10,773,869 31,340	12,971,226
	,5,220
End of year \$ 10,979,269 \$ 15,162,014 \$ 4,182,745 \$	10,773,869
2020	2019
LVMPD Self-Funded Industrial Insurance Final Budget Actual Variance	Actual
Cash flows from operating activities Cash received from automore \$ 15.488.482 \$ 21.627.727 \$ 6.140.245 \$	10 400 400
Cash received from customers \$ 15,488,482 \$ 21,637,727 \$ 6,149,245 \$ Cash paid for services and supplies (16,858,192) (16,605,551) 252,641	10,422,480 (15,741,430)
Cash paid for services and supplies (16,858,192) (16,605,551) 252,641 Other operating receipts 500,000 337,552 (162,448)	(15,741,430) 582,696
Other operating receipts 500,000 337,552 (162,448) Net cash provided (used) by	30∠,090
operating activities (869,710) 5,369,728 6,239,438	(4,736,254)
Cash flows from investing activities	(1,700,204)
Interest income 800,000 2,593,120 1,793,120	2,078,020
Net increase (decrease) in cash and cash	
equivalents (69,710) 7,962,848 8,032,558	(2,658,234)
Cash and cash equivalents	ŕ
Beginning of year 53,505,868 54,961,371 1,455,503	57,619,605
End of year <u>\$ 53,436,158</u> <u>\$ 62,924,219</u> <u>\$ 9,488,061</u> <u>\$</u>	54,961,371
2020	2019
CCDC Self-Funded Insurance Final Budget Actual Variance	Actual
Cash flows from operating activities	4.050.000
Cash received from customers \$ 800,000 \$ 800,000 \$ - \$	
Cash paid for services and supplies (831,000) (653,337) 177,663 Other operating receipts - 1,841 1,841	(957,029)
Other operating receipts	
operating activities (31,000) 148,504 179,504	992,971
Cash flows from investing activities	332,371
Interest income 8,765 101,914 93,149	50,771
Net increase (decrease) in cash and cash	,1
equivalents (22,235) 250,418 272,653	1,043,742
Cash and cash equivalents	
Beginning of year 1,351,916 2,378,128 1,026,212	1,334,386
End of year \$ 1,329,681 \$ 2,628,546 \$ 1,298,865 \$	2,378,128

CCDC Self-Funded Industrial Insurance	F	inal Budget	2020 Actual	Variance	2019 Actual
Cash flows from operating activities Cash received from customers Cash paid for services and supplies Other operating receipts	\$	2,770,309 (2,946,300)	\$ 4,982,333 (2,813,469) 32,975	\$ 2,212,024 132,831 32,975	\$ 1,448,162 (3,500,216) 26,470
Net cash provided (used) by operating activities		(175,991)	 2,201,839	 2,377,830	 (2,025,584)
Cash flows from investing activities Interest income		98,711	 476,435	 377,724	 413,685
Net increase (decrease) in cash and cash equivalents		(77,280)	2,678,274	2,755,554	(1,611,899)
Cash and cash equivalents Beginning of year		9,975,563	 9,587,460	 (388,103)	 11,199,359
End of year	\$	9,898,283	\$ 12,265,734	\$ 2,367,451	\$ 9,587,460
			2020		2019
County Liability Insurance Cash flows from operating activities	F	inal Budget	Actual	Variance	Actual
Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts	\$	1,283,730 (1,493,289) (3,029,900)	\$ 2,205,223 (1,434,552) (2,081,180) 5,072	\$ 921,493 58,737 948,720 5,072	\$2,110,210 (1,285,987) (957,150) 3,635
Net cash provided (used) by operating activities		(3,239,459)	 (1,305,437)	 1,934,022	 (129,292)
Cash flows from noncapital financing activities Transfers to other funds		(91,700)	 	91,700	 (85,150)
Cash flows from investing activities Interest income		90,950	 632,634	541,684	 602,650
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents		(3,240,209)	(672,803)	2,567,406	388,208
Beginning of year		15,164,512	 15,879,603	715,091	 15,491,395
End of year	\$	11,924,303	\$ 15,206,800	\$ 3,282,497	\$ 15,879,603
County Liability Insurance Pool Cash flows from operating activities	F	inal Budget	2020 Actual	Variance	2019 Actual
Cash received from customers Cash paid for services and supplies Other operating receipts	\$	4,185,870 (9,195,000)	\$ 6,323,898 (7,269,677) 36,927	\$ 2,138,028 1,925,323 36,927	\$ 5,912,642 (4,931,669) 167,287
Net cash provided (used) by operating activities		(5,009,130)	 (908,852)	 4,100,278	 1,148,260
Cash flows from investing activities Interest income		76,805	 673,817	 597,012	 579,088
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents		(4,932,325)	(235,035)	4,697,290	1,727,348
Beginning of year		15,801,986	 17,517,865	 1,715,879	15,790,517
End of year	\$	10,869,661	\$ 17,282,830	\$ 6,413,169	\$ 17,517,865

		,						
County Invoctment Book	F	inal Budget		2020 Actual		Variance		2019 Actual
County Investment Pool Cash flows from operating activities		mar budget		Actual		Variance		Actual
Cash received from customers	\$	2,520,000	\$	2,128,166	\$	(391,834)		\$1,946,569
Cash paid for employees and benefits	•	(1,112,080)	*	(1,004,953)	•	107,127		(879,350)
Cash paid for services and supplies		(1,764,488)		(1,093,792)		670,696		(1,095,575)
Net cash provided (used) by								,
operating activities		(356,568)		29,421		385,989		(28,356)
Cash flows from noncapital financing activities								
Transfers from other funds		1,000,000		-		(1,000,000)		-
Transfers to other funds		(1,072,050)				1,072,050		(52,400)
Net cash provided (used) by noncapital								
financing activities		(72,050)				72,050		(52,400)
Cash flows from investing activities								
Interest income		10,000		77,763		67,763		62,581
Net increase (decrease) in cash and cash		(440.040)		107.104		505.000		(10.175)
equivalents		(418,618)		107,184		525,802		(18,175)
Cash and cash equivalents		1 110 010		4 070 000		054740		4 004 544
Beginning of year		1,418,618		1,673,366		254,748		1,691,541
End of year	•	1,000,000	¢	1,780,550	\$	780,550	Ф	1,673,366
End of year	\$	1,000,000	\$	1,760,330	Ψ	760,550	\$	1,073,300
				2020				2019
Regional Justice Center Maintenance and Operations	Fi	inal Budget		Actual		Variance		Actual
Cash flows from operating activities		a. Baagot		, iotaa.		rananos		, totaa.
Cash received from customers	\$	9.800.000	\$	9,622,672	\$	(177,328)		\$7,069,983
Cash paid for employees and benefits	•	(6,121,331)	•	(5,583,133)	•	538,198		(5,386,294)
Cash paid for services and supplies		(5,867,337)		(5,098,211)		769,126		(4,881,138)
Other operating receipts		1,640,000		1,584,812		(55,188)		1,956,562
Net cash provided (used) by		1,010,000		1,001,012		(66,166)		1,000,002
operating activities		(548,668)		526,140		1,074,808		(1,240,887)
Cash flows from noncapital financing activities		(0.10,000)		,		.,,		(1,=10,001)
Transfers to other funds		(445,400)		_		445,400		(425,750)
Cash flows from capital and related financing activities		(110,100)						(1=0,100)
Acquisition, construction, or improvement of								
capital assets		(531,756)		(464,509)		67,247		(15,347)
Cash flows from investing activities				, , ,			-	. , ,
Interest income		44,551		111,335		66,784		136,966
Net increase (decrease) in cash and cash								
equivalents		(1,481,273)		172,966		1,654,239		(1,545,018)
Cash and cash equivalents								
Beginning of year		4,645,217		2,695,756		(1,949,461)		4,240,774
End of year	\$	3,163,944	\$	2,868,722	\$	(295,222)	\$	2,695,756
	_	· · · I B · · I · · · ·		2020		Madana		2019
Automotive and Central Services	F	inal Budget		Actual		Variance		Actual
Cash flows from operating activities	¢.	14 400 000	¢.	12 020 000	¢.	(401 001)		¢1E 400 1C4
Cash received from customers	\$	14,400,000	\$	13,938,969	\$	(461,031)		\$15,489,164
Cash paid for employees and benefits		(5,568,486)		(5,329,333)		239,153		(5,411,662)
Cash paid for services and supplies		(13,458,517)		(9,194,961)		4,263,556		(9,996,541)
Other operating receipts Net cash provided (used) by		2,500		91,142		88,642		20,824
operating activities		(4,624,503)		(494,183)		4,130,320		101,785
Cash flows from noncapital financing activities		(4,024,503)		(494, 103)		4,130,320		101,765
Transfers to other funds		(347,150)				347,150		(334,050)
Cash flows from capital and related financing activities		(347,130)		<u>-</u>	-	347,130	-	(334,030)
Acquisition, construction, or improvement of								
capital assets		(3,570,537)		(338,088)		3,232,449		(31,429)
Proceeds from the sale of capital assets		(3,370,337)		8,659		8,659		(31,423)
Net cash used by capital and related				0,000		0,000		
financing activities		(3,570,537)		(329,429)		3,241,108		(31,429)
Cash flows from investing activities		(0,070,007)		(020,720)	-	5,2 11,100		(51,723)
Interest income		74,375		510,250		435,875		485,729
Net increase (decrease) in cash and cash		. 1,070		0.0,200		.50,070	-	.50,720
equivalents		(8,467,815)		(313,362)		8,154,453		222,035
Cash and cash equivalents		(0, .07,010)		(0.0,002)		5, . 5 1, 100		,000
Beginning of year		12,780,105		12,900,223		120,118		12,678,188
3 - 7		,,		, ,		-,		,,
End of year	\$	4,312,290	\$	12,586,861	\$	8,274,571	\$	12,900,223

				2020				2019
Construction Management	F	Final Budget		Actual		Variance		Actual
Cash flows from operating activities								•
Cash received from customers	\$	4,000,000	\$	3,719,548	\$	(280,452)		\$4,709,068
Cash paid for employees and benefits		(5,811,155)		(5,249,222)		561,933		(4,625,391)
Cash paid for services and supplies		(1,929,159)		(1,580,107)		349,052		(1,116,249)
Other operating receipts				77		77		67,887
Net cash provided (used) by								
operating activities		(3,740,314)		(3,109,704)		630,610		(964,685)
Cash flows from noncapital financing activities								
Transfers from other funds		4,050,000		4,050,000		-		4,050,000
Transfers to other funds		(314,400)				314,400		(288,200)
Net cash provided by noncapital		2 725 600		4.050.000		214 400		2.701.000
financing activities	-	3,735,600		4,050,000	-	314,400		3,761,800
Cash flows from capital and related financing activities								
Acquisition, construction, or improvement of capital assets				(20,841)		(20,841)		
Cash flows from investing activities				(20,041)	-	(20,041)		
Interest income		20,038		263,019		242,981		159,036
Net increase (decrease) in cash and cash		20,036		203,019		242,301		139,030
equivalents		15,324		1,182,474		1,167,150		2,956,151
Cash and cash equivalents		10,024		1,102,474		1,107,100		2,300,101
Beginning of year		6,513,579		6,852,982		339,403		3,896,831
bogining or your		0,010,070		0,002,002		000,100		0,000,001
End of year	\$	6,528,903	\$	8,035,456	\$	1,506,553	\$	6,852,982
		_						
		Tarib day		2020		Madana		2019
Enterprise Resource Planning	F	Final Budget		2020 Actual		Variance		2019 Actual
Cash flows from operating activities		-	¢	Actual	¢			Actual
Cash flows from operating activities Cash received from customers	\$	71,542,048	\$	Actual 71,191,027	\$	(351,021)		Actual \$64,672,529
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits		71,542,048 (29,636,970)	\$	71,191,027 (26,410,140)	\$	(351,021) 3,226,830		Actual \$64,672,529 (25,817,398)
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies		71,542,048 (29,636,970) (47,506,902)	\$	71,191,027 (26,410,140) (39,367,606)	\$	(351,021) 3,226,830 8,139,296		\$64,672,529 (25,817,398) (37,316,894)
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts		71,542,048 (29,636,970)	\$	71,191,027 (26,410,140)	\$	(351,021) 3,226,830		Actual \$64,672,529 (25,817,398)
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by		71,542,048 (29,636,970) (47,506,902) 387,000	\$	71,191,027 (26,410,140) (39,367,606) 431,950	\$	(351,021) 3,226,830 8,139,296 44,950		\$64,672,529 (25,817,398) (37,316,894) 419,431
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities		71,542,048 (29,636,970) (47,506,902)	\$	71,191,027 (26,410,140) (39,367,606)	\$	(351,021) 3,226,830 8,139,296	_	\$64,672,529 (25,817,398) (37,316,894)
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities		71,542,048 (29,636,970) (47,506,902) 387,000	\$	71,191,027 (26,410,140) (39,367,606) 431,950	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824)	\$	71,191,027 (26,410,140) (39,367,606) 431,950	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787)	_	\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds Transfers to other funds		71,542,048 (29,636,970) (47,506,902) 387,000	\$	71,191,027 (26,410,140) (39,367,606) 431,950	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824)	\$	71,191,027 (26,410,140) (39,367,606) 431,950	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787) 1,499,950		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000 (1,303,450)
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds Transfers to other funds Net cash provided by noncapital		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824)	\$	71,191,027 (26,410,140) (39,367,606) 431,950	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787)		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds Transfers to other funds Net cash provided by noncapital financing activities		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824)	\$	71,191,027 (26,410,140) (39,367,606) 431,950	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787) 1,499,950		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000 (1,303,450)
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds Transfers to other funds Net cash provided by noncapital financing activities Cash flows from capital and related financing activities		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824)	\$	71,191,027 (26,410,140) (39,367,606) 431,950	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787) 1,499,950		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000 (1,303,450)
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds Transfers to other funds Net cash provided by noncapital financing activities Cash flows from capital and related financing activities Acquisition, construction, or improvement of		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824) - (1,499,950) (1,499,950)	\$	71,191,027 (26,410,140) (39,367,606) 431,950 5,845,231	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787) 1,499,950 (24,157,837)		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000 (1,303,450) 3,696,550
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds Transfers to other funds Net cash provided by noncapital financing activities Cash flows from capital and related financing activities Acquisition, construction, or improvement of capital assets		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824) - (1,499,950) (1,499,950)	\$	71,191,027 (26,410,140) (39,367,606) 431,950 5,845,231	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787) 1,499,950 (24,157,837)		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000 (1,303,450) 3,696,550
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds Transfers to other funds Net cash provided by noncapital financing activities Cash flows from capital and related financing activities Acquisition, construction, or improvement of capital assets Cash flows from investing activities Interest income Net increase (decrease) in cash and cash		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824) (1,499,950) (1,499,950) (8,608,496) 216,673	\$	71,191,027 (26,410,140) (39,367,606) 431,950 5,845,231 - - - (4,893,173) 1,585,145	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787) 1,499,950 (24,157,837) (4,893,173)		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000 (1,303,450) 3,696,550 (3,069,738) 1,317,825
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds Transfers to other funds Net cash provided by noncapital financing activities Cash flows from capital and related financing activities Acquisition, construction, or improvement of capital assets Cash flows from investing activities Interest income Net increase (decrease) in cash and cash equivalents		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824) - (1,499,950) (1,499,950) (8,608,496)	\$	71,191,027 (26,410,140) (39,367,606) 431,950 5,845,231	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787) 1,499,950 (24,157,837) (4,893,173)		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000 (1,303,450) 3,696,550
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds Transfers to other funds Net cash provided by noncapital financing activities Cash flows from capital and related financing activities Acquisition, construction, or improvement of capital assets Cash flows from investing activities Interest income Net increase (decrease) in cash and cash equivalents Cash and cash equivalents		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824) (1,499,950) (1,499,950) (8,608,496) 216,673 (15,106,597)	\$	71,191,027 (26,410,140) (39,367,606) 431,950 5,845,231 (4,893,173) 1,585,145 2,537,203	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787) 1,499,950 (24,157,837) (4,893,173) 1,368,472 (16,622,483)		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000 (1,303,450) 3,696,550 (3,069,738) 1,317,825 3,902,305
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds Transfers to other funds Net cash provided by noncapital financing activities Cash flows from capital and related financing activities Acquisition, construction, or improvement of capital assets Cash flows from investing activities Interest income Net increase (decrease) in cash and cash equivalents		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824) (1,499,950) (1,499,950) (8,608,496) 216,673	\$	71,191,027 (26,410,140) (39,367,606) 431,950 5,845,231 - - - (4,893,173) 1,585,145	\$	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787) 1,499,950 (24,157,837) (4,893,173) 1,368,472		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000 (1,303,450) 3,696,550 (3,069,738) 1,317,825
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts Net cash provided (used) by operating activities Cash flows from noncapital financing activities Transfers from other funds Transfers to other funds Net cash provided by noncapital financing activities Cash flows from capital and related financing activities Acquisition, construction, or improvement of capital assets Cash flows from investing activities Interest income Net increase (decrease) in cash and cash equivalents Cash and cash equivalents		71,542,048 (29,636,970) (47,506,902) 387,000 (5,214,824) (1,499,950) (1,499,950) (8,608,496) 216,673 (15,106,597)	\$ 	71,191,027 (26,410,140) (39,367,606) 431,950 5,845,231 (4,893,173) 1,585,145 2,537,203	\$ 	(351,021) 3,226,830 8,139,296 44,950 11,060,055 (25,657,787) 1,499,950 (24,157,837) (4,893,173) 1,368,472 (16,622,483)		\$64,672,529 (25,817,398) (37,316,894) 419,431 1,957,668 5,000,000 (1,303,450) 3,696,550 (3,069,738) 1,317,825 3,902,305